Contents

Number 1—Winter, 1946

American Control Organization in Germany . . . . . *Harlow J. Heneman* 1
Executive Assistance in the Legislative Process . . . . . *Carl R. Sapp* 10
Control and Supervision of Field Offices . . . . . *William D. Carey* 20
The Area Administrative Offices of the Smaller War Plants Corporation . . . . . *W. Darlington Denit* 25
Local Responsibility for Health Service . . . . . *Martha Luginbuhl* 30
The Administration of an Inter-American Cooperative Health Program . . . . . *Lt. Col. Robert L. Vought* 42
The Proverbs of Administration . . . . . *Herbert A. Simon* 53
Reviews of Books and Documents
Administrative Perspectives . . . . . *Herman Finer* 68
Systematic Politics, by Charles E. Merriam
Road to Gethsemane . . . . . *Rowland Egger* 71
The International Secretariat: A Great Experiment in International Administration, by Egon F. Ranshofen-Wertheimer; *The Internal Administration of an International Secretariat*, by Chester Purves
Tools for Better Management in Government . . . . . *J. M. Juran* 79
Work Simplification, as Exemplified by the Work Simplification Program of the U. S. Bureau of the Budget
The Administration of Health Insurance . . . . . *L. Richter* 81
National Health Insurance: A Critical Study, by Hermann Levy
"Urgency, Scarcity, Expansion, Dilution . . ." . . . . . *H. Eliot Kaplan* 85
Civil Service in Wartime, edited by Leonard D. White
Education in a Democracy . . . . . *Frank P. Graham* 90
Channeling Research into Education, by John E. Ivey, Jr.; *Education for Use of Regional Resources: The Report of Gatlinburg Conference II*
News of the Society 93

Number 2—Spring, 1946

William E. Mosher . . . . . *Charles S. Ascher* 99
Peculiar Characteristics of an International Administration . . . . . *Adrian Pelt* 108
Organizing the United Nations . . . . . *Donald C. Stone* 115
The Postmaster General and Departmental Management . . . *C. Herman Pritchett* 130
The Failure of AMG in Italy . . . . . *Maurice F. Neufeld* 137
The Government Seizure Stratagem in Labor Disputes . . . . *George C. Vietheer* 149
Wartime Trends in the Dominion Civil Service in Canada . . . . . *Taylor Cole* 157
Civil Service Reform in France . . . . . *Roger Seydoux* 168
Excerpts from Three Letters 170
Reviews of Books and Documents
The Long Road to Profession . . . . . *Gordon R. Clapp* 171
Research in Public Administration, by William Anderson and John M. Gaus
Governmental and Business Executives . . . . . *Wallace B. Donham* 174
The Executive in Action, by Marshall Edward Dimock
Serfdom, Utopia, or Democratic Opportunity? . . . . . *Edwin G. Nourse* 177
The Road to Serfdom, by Friedrich A. Hayek
Road to Reaction, by Herman Finer
Freedom under Planning, by Barbara Wootton

Official and Non-Official Health Agencies . . . . . *Edward G. Huber* 187
Voluntary Health Agencies: An Interpretive Study, by Selskar M. Gunn and Philip S. Platt
Government in Public Health, by Harry S. Mustard
Report of Round Tables 194
News of the Society 200

Number 3—Summer, 1946

Organizing Around the Head of a Large Federal Department . . . *Paul H. Appleby* 205
Sabotage of the Administrative Process . . . . . *Frederick F. Blachly and Miriam E. Oatman* 213
Evolution of a Wartime Procedure Manual . . . . . *Ray Miller* 228
A Dangerous Tendency in Government . . . . . *Willard N. Hogan* 235
Government-Industry Cooperation That Works . . . . . *William H. Newman* 240
Wartime Cooperation between the Army and the Railroads . . . *Chester C. Wardlow* 249
Reviews of Books and Documents
Toward Administrative Evaluation . . . . . *Charles Aikin* 261
The Management of Your Government, by Harold D. Smith
The Reorganization of Congress . . . . . *Joseph P. Harris* 267
Organization of the Congress: Report of the Joint Committee on the Organization of Congress, Senate Report No. 1011, 79th Congress, 2d Session; *Legislative Reorganization Act of 1946,* Senate Report No. 1400, 79th Congress, 2d Session; *The Reorganization of Congress, A Report of the Committee on Congress of the American Political Science Association; Strengthening the Congress,* by Robert Heller
Let's Tell the World . . . . . *John D. Corcoran* 282
Peoples Speaking to Peoples, by Llewellyn White and Robert D. Leigh; *Memorandum on the Postwar International Information Program of the United States,* by Arthur W. Macmahon
Federalism in Germany . . . . . *William Ebenstein* 285
Federalism and Regionalism in Germany, by Arnold Brecht
The Politics and Administration of Library Extension . . . *Charles M. Hardin* 291
Library Extension: Problems and Solutions, edited by Carleton B. Joeckel
News of the Society 295

Number 4—Autumn, 1946

Notes on the Unification Controversy . . . . . *Elias Huzar* 297
Reorganization of Public Welfare Services in New York State . . *Felix Infausto and Byron T. Hipple, Jr.* 315
Administration by Statute—The Question of Special Laws . . . . . *G. Lowell Field* 325
The Statutory Obligations of the President: Executive Necessity and Administrative Burden . . . . . *C. Dwight Waldo and William Pincus* 339
Techniques for Making Committees Effective . . . . . *Robert L. Hubbell* 348
Coordinating Policies and Operations in the Government of the United Kingdom . . . . . *F. G. Lee and Roger Stevens* 354
Straight Talk About Label Thinking . . . . . *O. Glenn Stahl* 362
Reviews of Books and Documents
The War Department General Staff . . . . . *Leonard W. Hoelscher* 368
National Security and the General Staff, by Major General Otto L. Nelson, Jr.
Federal Field Integration and the Valley Authority . . . . . *Charles McKinley* 375
New Horizons in Public Administration: A Symposium
News of the Society 385

Ad
t
A
Ad
r
I
I
An
a
A
I
—
Ad
i
t
Ad
C
V
Ail
An
s
b
Ap
I
Ar
I
V
b
Asc

Ec
M
Bla
I
Bre
i
s
Bu
a
Bus
t

Ca
t
I
—
Car
o
Civ
N
N
i
T

Index

Volume VI—1946

ADMINISTRATION. *See* International Administration, Military Government, Theory of Administration, War Administration

ADMINISTRATIVE HISTORY. *See also* Biographies.
Excerpts from Three Letters from Abraham Bradley to Timothy Pickering, 1791-92 ... 170

ADMINISTRATIVE LAW. Blachly, Frederick F. and Oatman, Miriam E. Sabotage of the Administrative Process 213
Field, G. Lowell. Administration by Statute —The Question of Special Laws 325

ADMINISTRATIVE PROCEDURE. Blachly, Frederick F. and Oatman, Miriam E. Sabotage of the Administrative Process 213

ADVISORY COMMITTEES. Newman, William H. Government-Industry Cooperation That Works 240

Aikin, Charles, book review 261

Anderson, William and Gaus, John M. *Research in Public Administration,* reviewed by Gordon R. Clapp 171

Appleby, Paul H. Organizing around the Head of a Large Federal Department 205

ARMY. *See also* War Department. Huzar, Elias. Notes on the Unification Controversy 297
Wardlow, Chester C. Wartime Cooperation between the Army and the Railroads ... 249

Ascher, Charles S. William E. Mosher 99

BIOGRAPHIES. Ascher, Charles S. William E. Mosher 99

Blachly, Frederick F. and Oatman, Miriam E. Sabotage of the Administrative Process 213

Brecht, Arnold. *Federalism and Regionalism in Germany,* reviewed by William Ebenstein 285

BUDGETING. Sapp, Carl R. Executive Assistance in the Legislative Process 10

BUSINESS. Governmental and Business Executives, book review by Wallace B. Donham 174

CANADA. Cole, Taylor. Wartime Trends in the Dominion Civil Service in Canada .. 157
Field, G. Lowell. Administration by Statute —The Question of Special Laws 325

Carey, William D. Control and Supervision of Field Offices 20

CIVIL-MILITARY RELATIONS. Huzar, Elias. Notes on the Unification Controversy 297
Neufeld, Maurice F. The Failure of AMG in Italy 137
The War Department General Staff, book review by Leonard W. Hoelscher 368

CIVIL SERVICE. *See also* Personnel Administration.
Seydoux, Roger. Civil Service Reform in France 168
"Urgency, Scarcity, Expansion, Dilution . . . ," book review by H. Eliot Kaplan .. 85

Clapp, Gordon R., book review 171

Cole, Taylor. Wartime Trends in the Dominion Civil Service in Canada 157

Committee on Congress, American Political Science Association. *The Reorganization of Congress,* reviewed by Joseph P. Harris .. 267

COMMITTEE ON PUBLIC ADMINISTRATION, SOCIAL SCIENCE RESEARCH COUNCIL. The Long Road to Profession, book review by Gordon R. Clapp 171

Committee on Southern Regional Studies and Education. *Education for Use of Regional Resources: The Report of Gatlinburg Conference II,* reviewed by Frank P. Graham 90

COMMITTEES. Hubbell, Robert L. Techniques for Making Committees Effective 348
Newman, William H. Government-Industry Cooperation that Works 240
The Reorganization of Congress, book review by Joseph P. Harris 267

COMMUNICATION. Let's Tell the World, book review by John D. Corcoran 282

CONGRESS. *See also* Legislative-Executive Relations.
The Reorganization of Congress, book review by Joseph P. Harris 267

CONSERVATION. Education in a Democracy, book review by Frank P. Graham 90

COORDINATION. Hogan, Willard N. A Dangerous Tendency in Government 235
Lee, F. G. and Stevens, Roger. Coordinating Policies and Operations in the Government of the United Kingdom 354

Corcoran, John D., book review 282

DECENTRALIZATION. Carey, William D. Control and Supervision of Field Offices 20
Denit, W. Darlington. The Area Administrative Offices of the Smaller War Plants Corporation 25
Federal Field Integration and the Valley Authority, book review by Charles McKinley 375

DELEGATION. Waldo, C. Dwight and Pincus, William. The Statutory Obligations of the

President: Executive Necessity and Administrative Burden 339
DEMOBILIZATION. Cole, Taylor. Wartime Trends in the Dominion Civil Service in Canada 157
DEMOCRACY. Administrative Perspectives, book review by Herman Finer 68
Serfdom, Utopia, or Democratic Opportunity? book review by Edwin G. Nourse .. 177
Denit, W. Darlington. The Area Administrative Offices of the Smaller War Plants Corporation 25
DEPARTMENTS. Appleby, Paul H. Organizing around the Head of a Large Federal Department 205
Huzar, Elias. Notes on the Unification Controversy 297
Pritchett, C. Herman. The Postmaster General and Departmental Management 130
Waldo, C. Dwight and Pincus, William. The Statutory Obligations of the President: Executive Necessity and Administrative Burden 339
Dimock, Marshall Edward. *The Executive in Action,* reviewed by Wallace B. Donham .. 174
Donham, Wallace B., book review 174

Ebenstein, William, book review 285
ECONOMICS. Serfdom, Utopia, or Democratic Opportunity? book review by Edwin G. Nourse 177
EDUCATION. Education in a Democracy, book review by Frank P. Graham 90
Egger, Rowland, book review 71
Excerpts from Three Letters from Abraham Bradley to Timothy Pickering, 1791-92 .. 170
EXECUTIVES. Governmental and Business Executives, book review by Wallace B. Donham 174

FEDERAL-STATE-LOCAL RELATIONS. Luginbuhl, Martha. Local Responsibility for Health Service 30
Official and Non-Official Health Agencies, book review by Edward G. Huber 187
The Politics and Administration of Library Extension, book review by Charles M. Hardin 291
FEDERALISM. Federalism in Germany, book review by William Ebenstein. 285
Field, G. Lowell. Administration by Statute—The Question of Special Laws 325
FIELD SERVICE. Carey, William D. Control and Supervision of Field Offices 20
Finer, Herman, book review 68
Road to Reaction, reviewed by Edwin G. Nourse 177
FISCAL ADMINISTRATION. Hogan, Willard N. A Dangerous Tendency in Government .. 235
Road to Gethsemane, book review by Rowland Egger 71
Stahl, O. Glenn. Straight Talk about Label Thinking 362
Stone, Donald C. Organizing the United Nations 115
FOREIGN POLICY. Let's Tell the World, book review by John D. Corcoran 282
FRANCE. Seydoux, Roger. Civil Service Reform in France 168

Gaus, John M. and Anderson, William. *Research in Public Administration,* reviewed by Gordon R. Clapp 171
GENERAL STAFF. The War Department General Staff, book review by Leonard W. Hoelscher 368
GERMANY. Federalism in Germany, book review by William Ebenstein 285
Heneman, Harlow J. American Control Organization in Germany 1
Graham, Frank P., book review 90
GRANTS-IN-AID. The Politics and Administration of Library Extension, book review by Charles M. Hardin 291
GREAT BRITAIN. The Administration of Health Insurance, book review by L. Richter 81
Field, G. Lowell. Administration by Statute—The Question of Special Laws 325
Lee, F. G. and Stevens, Roger. Coordinating Policies and Operations in the Government of the United Kingdom 354
GUATEMALA. Vought, Lt. Col. Robert L. The Administration of an Inter-American Cooperative Health Program 42
Gunn, Selskar M. and Platt, Philip S. *Voluntary Health Agencies: An Interpretive Study,* reviewed by Edward G. Huber 187

Hardin, Charles M., book review 291
Harris, Joseph P., book review 267
Hayek, Friedrich A. *The Road to Serfdom,* reviewed by Edwin G. Nourse 177
HEADQUARTERS-FIELD RELATIONS. Carey, William D. Control and Supervision of Field Offices 20
Denit, W. Darlington. The Area Administrative Offices of the Smaller War Plants Corporation 25
Federal Field Integration and the Valley Authority, book review by Charles McKinley 375
Miller, Ray. Evolution of a Wartime Procedure Manual 228
Heller, Robert. *Strengthening the Congress,* reviewed by Joseph P. Harris 267

Heneman, Harlow J. American Control Organization in Germany 1
Hipple, Byron T., Jr. and Infausto, Felix. Reorganization of Public Welfare Services in New York State 315
Hoelscher, Leonard W., book review 368
Hogan, Willard N. A Dangerous Tendency in Government 235
Hubbell, Robert L. Techniques for Making Committees Effective 348
Huber, Edward G., book review 187
Huzar, Elias. Notes on the Unification Controversy 297

INDUSTRY AND GOVERNMENT. Newman, William H. Government-Industry Cooperation That Works 240
Serfdom, Utopia, or Democratic Opportunity? book review by Edwin G. Nourse .. 177
Tools for Better Management in Government, book review by J. M. Juran 79
Vietheer, George C. The Government Seizure Stratagem in Labor Disputes 149
Wardlow, Chester C. Wartime Cooperation between the Army and the Railroads 249
Infausto, Felix and Hipple, Byron T., Jr. Reorganization of Public Welfare Services in New York State 315
INTER-AMERICAN HEALTH PROGRAM. Vought, Lt. Col. Robert L. The Administration of an Inter-American Cooperative Health Program 42
INTERNATIONAL ADMINISTRATION. Pelt, Adrian. Peculiar Characteristics of an International Administration 108
Road to Gethsemane, book review by Rowland Egger 71
Stone, Donald C. Organizing the United Nations 115
ITALY. Neufeld, Maurice F. The Failure of AMG in Italy 137
Ivey, John E., Jr. *Channeling Research into Education,* reviewed by Frank P. Graham 90

Joeckel, Carleton B., editor. *Library Extension: Problems and Solutions,* reviewed by Charles M. Hardin 291
Joint Committee on the Organization of Congress. *Organization of the Congress,* reviewed by Joseph P. Harris 267
Juran, J. M., book review 79

Kaplan, H. Eliot, book review 85

LEAGUE OF NATIONS. Pelt, Adrian. Peculiar Characteristics of an International Administration 108
Road to Gethsemane, book review by Rowland Egger 71
Lee, F. G. and Stevens, Roger. Coordinating Policies and Operations in the Government of the United Kingdom 354
LEGISLATION. Field, G. Lowell. Administration by Statute—The Question of Special Laws 325
Sapp, Carl R. Executive Assistance in the Legislative Process 10
LEGISLATIVE-EXECUTIVE RELATIONS. Blachly, Frederick F. and Oatman, Miriam E. Sabotage of the Administrative Process 213
Field, G. Lowell. Administration by Statute —The Question of Special Laws 325
The Reorganization of Congress, book review by Joseph P. Harris 267
Sapp, Carl R. Executive Assistance in the Legislative Process 10
Waldo, C. Dwight and Pincus, William. The Statutory Obligations of the President: Executive Necessity and Administrative Burden 339
Leigh, Robert D. and White, Llewellyn. *Peoples Speaking to Peoples,* reviewed by John D. Corcoran 282
Levy, Hermann. *National Health Insurance: A Critical Study,* reviewed by L. Richter .. 81
LIBRARIES. The Politics and Administration of Library Extension, book review by Charles M. Hardin 291
LOCAL GOVERNMENT. Luginbuhl, Martha. Local Responsibility for Health Service 30
Official and Non-Official Health Agencies, book review by Edward G. Huber 187
Luginbuhl, Martha. Local Responsibility for Health Service 30

Macmahon, Arthur W. *Memorandum on the Postwar International Information Program of the United States,* reviewed by John D. Corcoran 282
MANAGEMENT. Appleby, Paul H. Organizing around the Head of a Large Federal Department 205
Denit, W. Darlington. The Area Administrative Offices of the Smaller War Plants Corporation 25
Hogan, Willard N. A Dangerous Tendency in Government 235
Miller, Ray. Evolution of a Wartime Procedure Manual 228
Pritchett, C. Herman. The Postmaster General and Departmental Management 130
Stahl, O. Glenn. Straight Talk about Label Thinking 362
Tools for Better Management in Government, book review by J. M. Juran 79
Toward Administrative Evaluation, book review by Charles Aikin 261

MANAGEMENT AUDIT. Carey, William D. Control and Supervision of Field Offices 20
McKinley, Charles, book review 375
Merriam, Charles E. *Systematic Politics*, reviewed by Herman Finer 68
METHODOLOGY. Governmental and Business Executives, book review by Wallace B. Donham 174
The Long Road to Profession, book review by Gordon R. Clapp 171
MILITARY GOVERNMENT. Heneman, Harlow J. American Control Organization in Germany 1
Neufeld, Maurice F. The Failure of AMG in Italy 137
Miller, Ray. Evolution of a Wartime Procedure Manual 228
MOSHER, WILLIAM E. Ascher, Charles S. William E. Mosher 99
Mustard, Harry S. *Government in Public Health*, reviewed by Edward G. Huber ... 187

NATIONAL WAR LABOR BOARD. Vietheer, George C. The Government Seizure Stratagem in Labor Disputes 149
NAVY. Huzar, Elias. Notes on the Unification Controversy 297
Nelson, Major General Otto L., Jr. *National Security and the General Staff*, reviewed by Leonard W. Hoelscher 368
Neufeld, Maurice F. The Failure of AMG in Italy 137
New Horizons in Public Administration: A Symposium, reviewed by Charles McKinley 375
NEW YORK STATE. Infausto, Felix and Hipple, Byron T., Jr. Reorganization of Public Welfare Services in New York State 315
Newman, William H. Government-Industry Cooperation That Works 240
News of the Society 93, 200, 295, 385
Nourse, Edwin G., book review 177

Oatman, Miriam E. and Blachly, Frederick F. Sabotage of the Administrative Process ... 213
OFFICE OF CENTRAL ADMINISTRATIVE SERVICES. Denit, W. Darlington. The Area Administrative Offices of the Smaller War Plants Corporation 25
OFFICE OF INTER-AMERICAN AFFAIRS. Vought, Lt. Col. Robert L. The Administration of an Inter-American Cooperative Health Program 42
ORGANIZATION. Appleby, Paul H. Organizing around the Head of a Large Federal Department 205
Simon, Herbert A. The Proverbs of Administration 53

PARLIAMENTARY SYSTEM. Lee, F. G. and Stevens, Roger. Coordinating Policies and Operations in the Government of the United Kingdom 354
The Reorganization of Congress, book review by Joseph P. Harris 267
Pelt, Adrian. Peculiar Characteristics of an International Administration 108
PERSONNEL ADMINISTRATION. *See also* Civil Service.
Cole, Taylor. Wartime Trends in the Dominion Civil Service in Canada 157
Hogan, Willard N. A Dangerous Tendency in Government 235
Road to Gethsemane, book review by Rowland Egger 71
Stahl, O. Glenn. Straight Talk about Label Thinking 362
Stone, Donald C. Organizing the United Nations 115
"Urgency, Scarcity, Expansion, Dilution . . .," book review by H. Eliot Kaplan .. 85
PETROLEUM ADMINISTRATION FOR WAR. Newman, William H. Government-Industry Cooperation That Works 240
Pincus, William and Waldo, C. Dwight. The Statutory Obligations of the President: Executive Necessity and Administrative Burden 339
PLANNING. Serfdom, Utopia, or Democratic Opportunity? book review by Edwin G. Nourse 177
Platt, Philip S. and Gunn, Selskar M. *Voluntary Health Agencies: An Interpretive Study*, reviewed by Edward G. Huber 187
POLITICS AND ADMINISTRATION. Administrative Perspectives, book review by Herman Finer 68
Pritchett, C. Herman. The Postmaster General and Departmental Management 130
POSTMASTER GENERAL. Excerpts from Three Letters from Abraham Bradley to Timothy Pickering, 1791-92 170
Pritchett, C. Herman. The Postmaster General and Departmental Management 130
PRESIDENCY. Appleby, Paul H. Organizing around the Head of a Large Federal Department 205
Waldo, C. Dwight and Pincus, William. The Statutory Obligations of the President: Executive Necessity and Administrative Burden 339
Pritchett, C. Herman. The Postmaster General and Departmental Management 130
PROCEDURE MANUAL. Miller, Ray. Evolution of a Wartime Procedure Manual 228
PUBLIC HEALTH. The Administration of Health Insurance, book review by L. Richter 81

Luginbuhl, Martha. Local Responsibility for Health Service 30
Official and Non-Official Health Agencies, book review by Edward G. Huber 187
Vought, Lt. Col. Robert L. The Administration of an Inter-American Cooperative Health Program 42
PUBLIC WELFARE. Infausto, Felix and Hipple, Byron T., Jr. Reorganization of Public Welfare Services in New York State 315
Purves, Chester. *The International Administration of an International Secretariat,* reviewed by Rowland Egger 71

RAILROADS. Wardlow, Chester C. Wartime Cooperation between the Army and the Railroads 249
Ranshofen-Wertheimer, Egon F. *The International Secretariat: A Great Experiment in International Administration,* reviewed by Rowland Egger 71
REGIONALISM. Federal Field Integration and the Valley Authority, book review by Charles McKinley 375
Federalism in Germany, book review by William Ebenstein 285
REORGANIZATION. Huzar, Elias. Notes on the Unification Controversy 297
Infausto, Felix and Hipple, Byron T., Jr. Reorganization of Public Welfare Services in New York State 315
The Reorganization of Congress, book review by Joseph P. Harris 267
RESEARCH. Education in a Democracy, book review by Frank P. Graham 90
The Long Road to Profession, book review by Gordon R. Clapp 171
Richter, L., book review 81

Sapp, Carl R. Executive Assistance in the Legislative Process 10
SECRETARIATS. Hubbell, Robert L. Techniques for Making Committees Effective 348
Lee, F. G. and Stevens, Roger. Coordinating Policies and Operations in the Government of the United Kingdom 354
Road to Gethsemane, book review by Rowland Egger 71
Seydoux, Roger. Civil Service Reform in France 168
Simon, Herbert A. The Proverbs of Administration 53
SMALLER WAR PLANTS CORPORATION. Denit, W. Darlington. The Area Administrative Offices of the Smaller War Plants Corporation 25
Smith, Harold D. *The Management of Your Government,* reviewed by Charles Aikin .. 261
SOCIAL SECURITY. The Administration of Health Insurance, book review by L. Richter 81
SPAN OF CONTROL. Simon, Herbert A. The Proverbs of Administration 53
SPECIALIZATION. Simon, Herbert A. The Proverbs of Administration 53
Stahl, O. Glenn. Straight Talk about Label Thinking 362
STATE GOVERNMENT. Official and Non-Official Health Agencies, book review by Edward G. Huber 187
Stevens, Roger and Lee, F. G. Coordinating Policies and Operations in the Government of the United Kingdom 354
Stone, Donald C. Organizing the United Nations 115
SUPERVISION. Carey, William D. Control and Supervision of Field Offices 20

TENNESSEE VALLEY AUTHORITY. Federal Field Integration and the Valley Authority, book review by Charles McKinley 375
THEORY OF ADMINISTRATION. Administrative Perspectives, book review by Herman Finer 68
Serfdom, Utopia, or Democratic Opportunity? book review by Edwin G. Nourse ... 177
Simon, Herbert A. The Proverbs of Administration 53
TRAINING. Stahl, O. Glenn. Straight Talk about Label Thinking 362
TRANSPORTATION. Wardlow, Chester C. Wartime Cooperation between the Army and the Railroads 249

UNITED NATIONS. Let's Tell the World, book review by John D. Corcoran 282
Pelt, Adrian. Peculiar Characteristics of an International Administration 108
Stone, Donald C. Organizing the United Nations 115
U. S. BUREAU OF THE BUDGET. Sapp, Carl R. Executive Assistance in the Legislative Process 10
Work Simplification, as Exemplified by the Work Simplification Program of the U. S. Bureau of the Budget, reviewed by J. M. Juran 79
U. S. Senate. *Legislative Reorganization Act of 1946,* reviewed by Joseph P. Harris ... 267
UNITY OF COMMAND. Simon, Herbert A. The Proverbs of Administration 53

Vietheer, George C. The Government Seizure Stratagem in Labor Disputes 149
VOLUNTARY AGENCIES. Official and Non-Official Health Agencies, book review by Edward G. Huber 187

Vought, Lt. Col. Robert L. The Administration of an Inter-American Cooperative Health Program 42

Waldo, C. Dwight and Pincus, William. The Statutory Obligations of the President: Executive Necessity and Administrative Burden 339

WAR ADMINISTRATION. Cole, Taylor. Wartime Trends in the Dominion Civil Service in Canada 157

Denit, W. Darlington. The Area Administrative Offices of the Smaller War Plants Corporation 25

Lee, F. G. and Stevens, Roger. Coordinating Policies and Operations in the Government of the United Kingdom 354

Miller, Ray. Evolution of a Wartime Procedure Manual 228

Newman, William H. Government-Industry Cooperation That Works 240

Toward Administrative Evaluation, book review by Charles Aikin 261

"Urgency, Scarcity, Expansion, Dilution . . .," book review by H. Eliot Kaplan 85

Vietheer, George C. The Government Seizure Stratagem in Labor Disputes 149

Wardlow, Chester C. Wartime Cooperation between the Army and the Railroads 249

WAR DEPARTMENT. *See also* Army. The War Department General Staff, book review by Leonard W. Hoelscher 368

WAR PRODUCTION BOARD. Hubbell, Robert L. Techniques for Making Committees Effective 348

WAR RELOCATION AUTHORITY. Miller, Ray. Evolution of a Wartime Procedure Manual 228

Wardlow, Chester C. Wartime Cooperation between the Army and the Railroads 249

White, Leonard D., editor. *Civil Service in Wartime,* reviewed by H. Eliot Kaplan .. 85

White, Llewellyn and Leigh, Robert D. *Peoples Speaking to Peoples,* reviewed by John D. Corcoran 282

Wootton, Barbara. *Freedom under Planning,* reviewed by Edwin G. Nourse 177

WORK MEASUREMENT. Carey, William D. Control and Supervision of Field Offices 20

WORK SIMPLIFICATION. Tools for Better Management in Government, book review by J. M. Juran 79